# MOTOR INSURERS' BUREAU PENSION AND ASSURANCE SCHEME

# **Engagement Policy Implementation Statement**

#### Introduction

This statement sets out how, and the extent to which, the Stewardship policy in the Statement of Investment Principles ('SIP') produced by the Trustee has been followed during the year to 31 December 2021. This statement has been produced in accordance with The Pension Protection Fund (Pensionable Service) and Occupational Pension Schemes (Investment and Disclosure) (Amendment and Modification) Regulations 2018/2019 and the guidance published by the Pensions Regulator.

# **Investment Objectives of the Scheme**

The Trustee believes it is important to consider the policies in place in the context of the investment objectives they have set. As set out in the SIP, the Trustee's primary investment objective for the Scheme is to achieve an overall rate of return that is sufficient to ensure that assets are available to meet all liabilities as and when they fall due.

The Trustee wishes to ensure that they can meet their obligations to the beneficiaries both in the short and long term.

The Trustee recognises that the investment performance of the Scheme's assets will not usually have a direct impact on the members' benefits. The investments can have an indirect impact on the members' benefits if they alter the Sponsoring Employer's ability and/or willingness to continue to support the Scheme.

With that in mind, the Trustee has set specific investment objectives regarding the manner in which the primary objective of meeting their obligations to the members is to be achieved:

- To pay the Scheme benefits as and when they fall due and avoid any reduction in benefits if possible
- To achieve and maintain a funding level of 100% on the on-going funding basis
- To maximise returns at an acceptable level of risk taking into consideration the circumstances of the Scheme
- To pay due regard to the interests of the sponsoring employer in relation to the funding of the Scheme.

The Trustee has also received confirmation from the Scheme Actuary during the process of revising the investment strategy that their investment objectives and the resultant investment strategy are consistent with the actuarial valuation methodology and assumptions used in the Statutory Funding Objective.

# **Investment Strategy**

In the 12 months ending 31 December 2021, the Trustee, working in collaboration with the Sponsoring Employer, discussed the current investment objectives and a new long-term funding target for the Scheme. Based on the newly agreed investment objectives, the Trustee implemented a new investment strategy in June 2021. The target timeframe to achieve a fully funded position was agreed to be 5 years from the inception of the strategy i.e. June 2026.

The new strategy focused on reducing the Value at Risk ("VaR") of the Scheme by increasing diversification of the return seeking assets (i.e. lowering the reliance on the equity premium as a source of return), and increasing the interest rate and inflation hedge ratios. With greater hedge ratios, a larger proportion of the interest rate and inflation risk is mitigated, which serves to stabilise the Scheme's funding level.

In order to assess the effectiveness of the investment strategy and investment manager selection, the Trustee receives quarterly monitoring reports on the performance of the underlying investment managers from Mercer on a quarterly basis. The report presents performance information over 3 months, 1 year and 3 years, and shows the absolute performance, performance against the manager's stated target performance (over the relevant time period) on a net of fees basis.

#### **Review of the SIP**

The Scheme's SIP was update in March 2022, to account for the investment strategy change and to update it to include the current investment structure (mentioned below). The SIP also includes the requirements under The Occupational Pension Scheme (Investment and Disclosure) (Amendment) Regulations 2019 relating to the following:

- How arrangements with the asset managers incentivise the asset managers to align their investment strategy and decisions with the Trustee' policies in SIP.
- How those arrangements incentivise the asset managers to make decisions based on assessments about medium to long-term financial and non-financial performance of an issuer of debt or equity and to engage with issuers of debt or equity in order to improve their performance in the medium to long-term.
- How the method (and time horizon) of the evaluation of asset manager's performance and the remuneration for asset management services are in line with the Trustees' policies mentioned in the SIP.
- How the Trustee monitors portfolio turnover costs incurred by the asset manager and how they define and monitor targeted portfolio turnover or turnover range.
- The duration of arrangements with the asset managers.

Further to the regulatory requirements, the SIP review also included an update on how the Trustee considers Environment, Social and Governance ("ESG") factors in the appointment or the evaluation of investment managers.

### **Scheme's Investment Structure**

Over the course of the year, the Scheme's assets were invested via Mobius Life Limited (Mobius). Mobius provides an investment platform and enables the Scheme to invest in pooled funds managed by third party investment managers.

As such, the Trustees have no direct relationship with the Scheme's underlying investments managers.

# Policy on ESG, Stewardship and Climate Change

The Trustee understands that it must consider all factors that have the potential to impact upon the financial performance of the Scheme's investments over the appropriate time horizon. This includes, but is not limited to, environmental, social and governance (ESG) factors.

The Scheme's SIP includes the Trustee' policy on ESG factors, Stewardship and Climate Change (Section 4.4 to 4.6). The policies were last reviewed in September 2020. The Trustee keeps its policies under regular review with the SIP subject to review at least triennially.

The Trustee is responsible for ensuring that the Trustee Directors are sufficiently educated in areas relating to ESG. During the reporting period, Mercer, as the investment adviser to the Scheme, provided Trustee training on 'Investments', inclusive of ESG considerations.

## **Engagement**

The Scheme is invested solely in pooled investment funds. The Trustee's policy is to delegate responsibility for engaging with and monitoring investee companies as well as exercising voting rights to the pooled fund investment managers and expects the investment managers to use their discretion to act in the long term financial interests of investors.

Mercer's Manager Research Team ("MMRT") receives regular reporting from the underlying investment managers / funds that includes information on the voting activity undertaken on behalf of the pooled fund. This information is reviewed on a periodic basis to ensure that the actions taken by the investment manager are consistent with its stated policies and that these are in the best long-term interests of the pooled fund investors. If required, MMRT will raise any concerns directly with the investment manager and notify the Trustee if appropriate.

The Trustee, in conjunction with their advisors, will monitor the performance, strategy, risks, ESG policies and corporate governance of the investment managers. If the Trustee has any concerns, they will raise them with Mercer verbally or in writing.

In particular, the Trustee will monitor:

• The performance of the investment manager / fund relative to its stated performance objective(s). Whilst performance over all time-periods will be considered, the focus will be on the medium to long-term performance of the investment manager / fund. Where performance has failed to meet expectations and/or the MMRT's views on the future expectations of performance has changed, the underlying investment manager / fund may be replaced with a suitable alternative;

- Performance of the overall strategy relative to the investment objective. Where performance has underperformed the objective, the Trustee must understand the reasons for the underperformance and, where appropriate, make any necessary changes to the strategy;
- It is recognised that the level of investment risk will change from one period to the next due to factors out with their control, e.g. general market movements. The level of risk will be monitored on a regular basis to ensure that the Scheme is not undertaking an excessive level of risk and that these risks are balanced appropriately;
- The ESG and Stewardship policies of the underlying investment manager are available for the Trustee to review. As the Scheme invests in pooled funds, the Trustee recognises that its ability to influence the stewardship policies of the underlying investment manager is limited. As such, any changes to the Trustee view on these matters, or a change in the stewardship policies of the investment manager, could potentially result in the investment manager being replaced.

The Trustee also receives regular performance reports from investment managers (this includes ratings, both overall and specific to ESG, from the investment consultant) and meets them on a periodic basis to review and discuss the operation of their portfolios, including past and future policy decisions.

# **Voting Activity**

The Scheme has no direct relationship with the pooled funds it is ultimately invested in, and therefore no voting rights in relation to the Scheme's investments. The Trustees have therefore effectively delegated its voting rights to the managers of the funds the Scheme's investments are ultimately invested in.

The Trustees have not been asked to vote on any specific matters over the reporting period.

Nevertheless, this Statement sets out a summary of the key voting activity of the pooled funds for which voting is possible (i.e., all funds which include equity holdings) in which the Scheme's assets are ultimately invested.

We note that best practice in developing a statement on voting and engagement activity is evolving and we will take on board industry activity in this area before the production of next year's' statement.

The following tables set out a summary of the key voting activity over the financial year, and details on the voting processes and beliefs of each manager:

| Fund   | Votes cast     |  |             |
|--|----------------|--|-------------|
|  | Votes in total | Votes against<br>management<br>endorsement | Abstentions |
| Columbia Threadneedle – Multi Asset<br>Fund        | 4,141          | 296  | 81          |
| JP Morgan - Emerging Markets<br>Opportunities Fund | 1,217          | 62   | 26          |
| Nordea Diversified Return Fund                     | 2,393          | 261  | 14          |

| Fund  | Proxy voter used?   | Most significant votes (description)  | Significant vote examples   |
|---|---|---|---|
| Columbia<br>Threadneedle –<br>Multi Asset<br>Fund | Columbia Threadneedle Investments utilises the proxy voting platform of Institutional Shareholder Services, Inc. (ISS) to cast votes for client securities and to provide recordkeeping and vote disclosure services.  Columbia Threadneedle have retained both Glass, Lewis & Co. and ISS to provide proxy research services to ensure quality and objectivity in  | Threadneedle defines "significant" votes to be any dissenting vote i.e. where a vote is cast against (or where they abstain/withhold from voting) a management-tabled proposal, or where we support a shareholder-tabled proposal not endorsed by management. | Threadneedle have provided a number of examples. These were predominantly where they had voted against election of a director or changes remuneration benefits.  For example, Amazon.com Inc., Threadneedle voted against an election of a director, as there were concerns that the director was not independent.  |
| (<br>5<br>1                                       | connection with voting client securities. Additionally MSCI ESG research is also considered in the process.   |   |   |
| <b>Emerging</b> pr                                | ISS – to receive meetings notifications, provide company research and process its votes   | JP Morgan defines "significant" votes as votes where they are a major shareholder in their portfolios, where the vote is likely to be close or contentious or where there may be potential material consequences for their clients. They would also include   | JP Morgan have provided a number of examples. These were mostly where JP Morgan had voted against election of a director or issuance of equity or equity – linked securities without pre-emptive rights.  |
|   |   | certain categories of shareholder<br>proposals, and votes in relation to<br>companies or issues identified on their<br>Focus list for engagement as<br>potentially significant votes.   | For example, Reliance Industries Ltd., JP Morgan voted against an election of a director, as there were concerns about the independence of the director.  |
| Nordea<br>Diversified<br>Return Fund              | Nordea rely on their bespoke voting policy, and/or vote manually, for an overwhelming majority of all votes. Nordea initiated a large scale-up in 2021, during which they have managed to vote in more than 4000 individual   | Significant votes are those that are severely against our principles, and where we feel we need to enact change in the company. The process stems from first identifying the most important holdings, based on size of  | Nordea have provided a number of examples. These were predominantly where the manager had voted against the advisory to Ratify Named Executive Officers' Compensation.  |
|   | AGMs/EGMs, and have for some minor holdings relied on ISS' standard sustainability policy. However, Nordea still review all ESG related issues and most other contentious issues for those small holdings. This is due to a current lack of resources on ISS' part to do bespoke policy recommendations in peripheral markets and for very minor holdings. Nordea expect ISS to have ratified this by 2022. | ownership, size of holding, ESG reasons, or any other special reason. From there, we benchmark the proposals against our policy.  | For example, on Oracle, Nordea voted against the advisory to Ratify Executive officer's compensation. Nordea Believe that bonuses and share based incentives only should be paid when management reach clearly defined and relevant targets which are aligned with the interest of the shareholders. For a majority of executive officers, Nordea deemed the current targets in some cases as overly vague and in some cases bonuses are extremely high. Nordea |
|   | NIS –provides analytical input/external opinion to facilitate proxy voting and execution.   |   | also voted against re-election of the proposed board members in the Compensation Committee.   |

Compensation Committee.

Notes: ISS = Institutional Shareholder Services Inc.

IVIS = Institutional Voting Information Service
NIS = Nordic Investor Services

The Trustee officially accepted this statement on the 18 July 2022.