

Motor Insurers' Bureau UK Tax Strategy

This Tax Strategy has been published in accordance with paragraph 16(2) of Schedule 19 to the Finance Act 2016 and is applicable to the Motor Insurers' Bureau and its subsidiary companies in relation to the accounting period ended 31 December 2018.

Introduction

The Motor Insurers' Bureau ("MIB") is a not-for-profit organisation, incorporated in 1946 as a private company limited by guarantee. Our objectives are to reduce the level and impact of uninsured driving in the UK, compensate victims of uninsured and untraced drivers fairly and promptly (in accordance with our <u>Customer Charter</u>) and to provide first class data asset management and specialist claims services.

The business was initially established to provide compensation to the victims of negligent uninsured and untraced motorists. Every Insurer underwriting compulsory motor insurance is obliged, by virtue of the Road Traffic Act 1988, to be a member of MIB and to contribute to its funding. Our remit has developed over time and we work in partnership with insurers, the Police and the DVLA to reduce uninsured driving to make our roads safer, as well as offering data management services through the management of the Motor Insurance Database and developing and managing other databases on behalf of the insurance industry.

At MIB, we are committed to delivering value to our customers and to fostering strong working relationships with our stakeholders. In order to achieve this, we encourage all of our employees to embrace our <u>Core Values</u>, which we believe underpins how we do conduct our business, including our approach to taxation.

Our Tax Strategy is based on the following principles:

- 1. Ensuring that we have a strong tax governance and tax risk management framework
- 2. Maintaining appropriate tax compliance and reporting processes
- 3. Maintaining a low risk approach to tax across the business
- 4. Ensuring that any tax planning we do undertake is aligned to our commercial objectives and core values
- 5. Fostering good working relationships with tax authorities

These principles are discussed in further detail below.

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1 Ensuring that we have a strong tax governance and tax risk management framework

We understand the importance of having a strong Corporate Governance Framework that ensures the accountability, responsibility and ethical behaviour of MIB. The Board's primary function is to ensure that MIB's long-term strategy promotes the interests of our Members, customers, employees and the business community in which we operate. This is achieved by the implementation of internal controls and a sound risk management framework.

The Board meet on a quarterly basis, with an additional telephone conferences arranged as and when required. Taxation will be included on the agenda by the direction of the Chief Financial Officer ("CFO"). The CFO has overall responsibility for taxation matters and is supported by a Finance Team of experienced individuals, who will escalate any identified tax risks as appropriate.

Tax risks will also be raised with the Audit and Risk Committee who meet every six months and are charged with overseeing the MIB Risk Management Framework and maintaining the business' Risk Register. Further support on risk matters come from the group's Internal Audit function who provide assurance to the Audit and Risk Committee that agreed actions are being clearly defined and delivered across the business, including those impacting taxation.

2 Maintaining appropriate tax compliance and reporting processes

One of our core values is to ensure that as a business, we are compliant with all relevant law and regulations and that we meet all compliance requirements as appropriate. We work closely with our externals advisors to ensure that we meet all of our tax compliance requirements across the business.

Our compliance and reporting processes are underpinned by a strong internal control framework, which enables us to meet all of our tax requirements, including those under Senior Accounting Officer regime. We aim to keep abreast of all taxation matters through well-established relationships with our members, as well as receiving regular updates from our third party advisors and HMRC publications.

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3 Maintaining a low risk approach to tax across the business

MIB adopts a low risk approach to tax, as it does with other areas of the business, in line with its established governance and risk framework. Risks to which the business may be exposed, including its tax risks, are identified and reviewed by the Audit and Risk Committee, who have established systems and procedures to manage risks across the business.

The wider Finance Team are also responsible for the identification of tax risks and will escalate to the CFO and the Audit and Risk Committee as appropriate to ensure these are captured on the business' Risk Register.

4 Ensuring that any tax planning we do undertake is aligned to our commercial objectives and core values

MIB is a not-for-profit organisation and any tax planning that we do undertake is aligned to our core values, our commitment to conducting ourselves in accordance with the highest ethical standards. Tax planning is driven by industry and commercial considerations and we will seek external advice on any matters of complexity from qualified experts to ensure any actions taken are aligned with our ethical principles.

We do not engage in any tax planning that would be contrary to our core values or would result in a reputational risk to our business.

5 Fostering good working relationships with tax authorities

In line with our core values, we aim to conduct our business in an honest, trustworthy, reliable, dependable and respectful manner and this applies to our relationship with HMRC. The business seeks to engage in full and open dialogue with HMRC in relation to all tax compliance and tax risk matters and we are committed to making full and accurate disclosures in our tax returns and in our correspondence with HMRC.

The business will seek third party advice in respect of any matters of complexity and will work with HMRC to ensure that any differences of opinion in respect of the application of the law are resolved in a collaborative manner.

This Tax Strategy has been approved by the Board for the accounting period ended 31 December 2018

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